

Landlord name: Cathcart & District Housing Association Ltd

RSL Reg. No.: 85

Report generated date: 17/05/2021 13:15:09

Approval

A1.1	Date approved		N/A
A1.2	Approver	Christine Leitch	
A1.3	Approver job title	Director	
A1.4	Comments		
			N/A

Social landlord contextual information

Staff

Staff information, staff turnover and sickness rates (Indicator C1)

C1.1	the name of Chief Executive	Ms. Christine Leitch
C1.2.1	C1.2 Staff employed by the RSL:	
		3.89
	the number of senior staff	
C1.2.2	the number of office based staff	9.46
C1.2.3	the number of care / support staff	0.00
C1.2.4	the number of concierge staff	4.00
C1.2.5	the number of direct labour staff	0.00
C1.2.6	the total number of staff	17.35
C1.3.1	Staff turnover and sickness absence:	
		0.00%
	the percentage of senior staff turnover in the year to the end of the reportir	ng year
C1.3.2	the percentage of total staff turnover in the year to the end of the reporting	year 0.00%
C1.3.3	the percentage of days lost through staff sickness absence in the reporting	year 0.88%

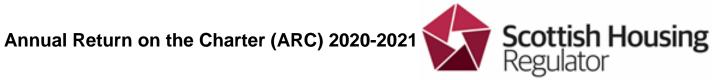
Social landlord contextual information

Lets

Number of lets during the reporting year, split between 'general needs' and 'supported housing' (Indicator C3)

C3.1	The number of 'general needs' lets during the reporting year	48
C3.2	The number of 'supported housing' lets during the reporting year	3
	Indicator C2	F4

Indicator C3	51



The number of lets during the reporting year by source of let (Indicator C2)

C2.1	The number of lets to existing tenants	18
C2.2	The number of lets to housing list applicants	28
C2.3	The number of mutual exchanges	0
C2.4	The number of lets from other sources	0
C2.5.1	C2.5 The number of applicants who have been assessed as statutorily homeless by the local authority as: section 5 referrals	5
C2.5.2	nominations from the local authority	0
C2.5.3	other	0
C2.6	the number of other nominations from local authorities	0
C2.7	Total number of lets excluding exchanges	51

Comments (Social landlord contextual information)

Normal re lets slowed down at first lockdown. We gained 10 new build properties at Holmlea F the first lockdown in June 2020, we were able to carry on with lettings in a safe manner.	Primary school. After end of
•	



Overall satisfaction

All outcomes

Percentage of tenants satisfied with the overall service provided by their landlord (Indicator 1)

1.1.1	1.1 In relation to the overall tenant satisfaction survey carried out, please state:		240
	the number of tenants who were surveyed		240
1.1.2	the fieldwork dates of the survey	01/2020	
1.1.3	The method(s) of administering the survey:		
	Post		
1.1.4	Telephone		
1.1.5	Face-to-face	X	
1.1.6	Online		
1.2.1	1.2 In relation to the tenant satisfaction question on overall services, please state the number of tenants who responded:		197
	very satisfied		
1.2.2	fairly satisfied		30
1.2.3	neither satisfied nor dissatisfied		2
1.2.4	fairly dissatisfied		11
1.2.5	very dissatisfied		0
1.2.6	no opinion		0
1.2.7	Total		240

Indicator 1	94.58%

Comments (Overall satisfaction)

	N. T00 () () () () () () () () () (
Using information from 2020 TSS.	New TSS to be carried out during 2021/22
1	

The customer / landlord relationship

Communication

Percentage of tenants who feel their landlord is good at keeping them informed about their services and decisions (Indicator 2)

2.1	How many tenants answered the question "How good or poor do you feel your landlord is at keeping you informed about their services and decisions?"	240
2.2.1	2.2 Of the tenants who answered, how many said that their landlord was: very good at keeping them informed	207
2.2.2	fairly good at keeping them informed	29
2.2.3	neither good nor poor at keeping them informed	2
2.2.4	fairly poor at keeping them informed	2
2.2.5	very poor at keeping them informed	0
2.2.6	Total	240

Indicator 2	98 33%
	30.5570

Participation

Percentage of tenants satisfied with the opportunities given to them to participate in their landlord's decision making processes (Indicator 5)

5.1	How many tenants answered the question "How satisfied or dissatisfied are you	
	with opportunities given to you to participate in your landlord's decision making	240
	processes?"	
5.2.1	5.2 Of the tenants who answered, how many said that they were:	
		208
	very satisfied	
5.2.2	fairly satisfied	27
5.2.3	neither satisfied nor dissatisfied	4
5.2.4	fairly dissatisfied	1
5.2.5	very dissatisfied	0
5.2.6	Total	240

Indicator 5	97.92%

Comments (The customer / landlord relationship)

Now Toponov engagement team in place	Will work with toponts to use tenent portal to embrace digital inclusion
renancy engagement team in place.	Will work with tenants to use tenant portal to embrace digital inclusion.



Housing quality and maintenance

Quality of housing

Scottish Housing Quality Standard (SHQS) - Stock condition survey information (Indicator C8)

C8.1	The date your organisation's stock was last surveyed or assessed for compliance with the SHQS	05/2017
C8.2	What percentage of stock did your organisation fully assess for compliance in the last five years?	20.00
C8.3	The date of your next scheduled stock condition survey or assessment	09/2021
C8.4	What percentage of your organisation's stock will be fully assessed in the next survey for SHQS compliance	20.00
C8.5	Comments on method of assessing SHQS compliance.	•

Fieldwork and extrapolating information. 100% external 20% internal and clone.

Scottish Housing Quality Standard (SHQS) – Stock summary (Indicator C9)

		End of the reporting year	End of the next reporting year
C9.1	Total self-contained stock	590	590
C9.2	Self-contained stock exempt from SHQS	0	0
C9.3	Self-contained stock in abeyance from SHQS	139	0
C9.4.1	Self-contained stock failing SHQS for one criterion	2	25
C9.4.2	Self-contained stock failing SHQS for two or more criteria	9	0
C9.4.3	Total self-contained stock failing SHQS	11	25
C9.5	Stock meeting the SHQS	440	565



C9.6 Total self-contained stock meeting the SHQS by local authority

	End of the reporting year	End of the next reporting year
Aberdeen City	0	0
Aberdeenshire	0	0
Angus	0	0
Argyll & Bute	0	0
City of Edinburgh	0	0
Clackmannanshire	0	0
Dumfries & Galloway	0	0
Dundee City	0	0
East Ayrshire	0	0
East Dunbartonshire	0	0
East Lothian	0	0
East Renfrewshire	0	0
Eilean Siar	0	0
Falkirk	0	0
Fife	0	0
Glasgow City	440	565
Highland	0	0
Inverclyde	0	0
Midlothian	0	0
Moray	0	0
North Ayrshire	0	0

North Lanarkshire	0	0
Orkney Islands	0	0
Perth & Kinross	0	0
Renfrewshire	0	0
Scottish Borders	0	0
Shetland Islands	0	0
South Ayrshire	0	0
South Lanarkshire	0	0
Stirling	0	0
West Dunbartonshire	0	0
West Lothian	0	0
Totals	440	565



Percentage of stock meeting the Scottish Housing Quality Standard (SHQS) (Indicator 6)

6.1.1	The total number of properties within scope of the SHQS:	
		590
	at the end of the reporting year	
6.1.2	projected to the end of the next reporting year	590
6.2.1	The number of properties meeting the SHQS:	
		440
	at the end of the reporting year	
6.2.2	projected to the end of the next reporting year	565
		-
Indicato	or 6 - Percentage of stock meeting the SHQS at the end of the reporting year	74.58%
La d'a a Ca	and a Parameter and a fact a larger of the parameter of t	

Indicator 6 - Percentage of stock meeting the SHQS at the end of the reporting year	74.58%
Indicator 6 - Percentage of stock meeting the SHQS projected to the end of the next	95.76%
reporting year	

		Percentage of tenants satisfied with the q	uality of their home (Indicator 7)
--	--	--	------------------------------------

7.1	How many tenants answered the question "Overall, how satisfied or dissatisfied	225
	are you with the quality of your home?"	235
7.2.1	7.2 Of the tenants who answered, how many said that they were:	
		187
	very satisfied	
7.2.2	fairly satisfied	33
7.2.3	neither satisfied nor dissatisfied	1
7.2.4	fairly dissatisfied	14
7.2.5	very dissatisfied	0
7.3	Total	235

Indicator 7	93.62%
-------------	--------

Repairs, maintenance & improvements

8.1	The number of emergency repairs completed in the reporting year	392
8.2	The total number of hours taken to complete emergency repairs	1,348



0.4		
9.1	The total number of non-emergency repairs completed in the reporting year	486
9.2	The total number of working days taken to complete non-emergency repairs	1,580



Percentage of reactive repairs carried out in the last year completed right first time (Indicator 10)		
10.1	The number of reactive repairs completed right first time during the reporting	442
	year	442
10.2	The total number of reactive repairs completed during the reporting year	486

	Indicator 10	90.95%



How many times in the reporting year did not meet your statutory duty to complete a gas safety check (Indicator 11).

11.1	The number of times you did not meet your statutory duty to complete a gas safety check.	2
11.2	if you did not meet your statutory duty to complete a gas safety check add a note i field	n the comments
2 househowas anno	olds were self isolating owing to being part of a vulnerable category in April 2020 immediately unced.	y after 1st lockdown

Indicator 11	2
--------------	---



Percentage of tenants who have had repairs or maintenance carried out in last 12 months satisfied with the repairs and maintenance service (Indicator 12)

12.1	Of the tenants who had repairs carried out in the last year, how many answered the question "Thinking about the LAST time you had repairs carried out, how satisfied or dissatisfied were you with the repairs service provided by your landlord?"	103
12.2.1	12.2 Of the tenants who answered, how many said that they were: very satisfied	76
12.2.1	fairly satisfied	21
12.2.3	neither satisfied nor dissatisfied	1
12.2.4	fairly dissatisfied	2
12.2.5	very dissatisfied	3
12.2.6	Total	103

Indicator 12	94.17%

EESSH

Percentage of properties meeting the EESSH (Indicator C10)

C10.1 Number of self contained properties				
			Other	
	Gas	Electric	fuels	Total
Flats	439	151	0	590
Four-in-a-block	0	0	0	0
Houses (other than detached)	0	0	0	0
Detached houses	0	0	0	0
Total	439	151	0	590

C10.2	Number of self contained properties not in scope of the EESSH				
				Other	
		Gas	Electric	fuels	Total
Flats		0	0	0	0
Four-in-a-block		0	0	0	0
Houses (other than detached)		0	0	0	0
Detached	houses	0	0	0	0
Total		0	0	0	0

C10.3 Number of self contained properties in scope of the EESSH					
				Other	
		Gas	Electric	fuels	Total
Flats		439	151	0	590
Four-in-a-block		0	0	0	0
Houses (other than detached)		0	0	0	0
Detached houses		0	0	0	0
Total		439	151	0	590

C10.4	Number of properties in scope of the EESSH where compliance is unknown				
				Other	
		Gas	Electric	fuels	Total
Flats		2	0	0	2
Four-in-a-block		0	0	0	0
Houses (other than detached)		0	0	0	0
Detached houses		0	0	0	0
Total		2	0	0	2



C10.4.21	Where EESSH compliance is unknown for any properties, please explain why			
Newly purch	Newly purchased flats undergoing major repairs so no basis for comparison as yet			

C10.5	Number of properties in scope of the EESSH that do not meet the standard					
				Other		
		Gas	Electric	fuels	Total	
Flats		103	46	0	149	
Four-in-a-block		0	0	0	0	
Houses (other than detached)		0	0	0	0	
Detached houses		0	0	0	0	
Total		103	46	0	149	

C10.6	Number of properties in scope of the EESSH that are exempt the standard					
				Other		
		Gas	Electric	fuels	Total	
Flats		47	72	0	119	
Four-in-a-l	block	0	0	0	0	
Houses (other than detached)		0	0	0	0	
Detached	houses	0	0	0	0	
Total		47	72	0	119	

C10.7 Number of propert	Number of properties in scope of the EESSH that meet the standard					
				Other		
		Gas	Electric	fuels	Total	
Flats		287	33	0	320	
Four-in-a-block		0	0	0	0	
Houses (other than detached)		0	0	0	0	
Detached houses		0	0	0	0	
Total		287	33	0	320	

C10	54.2%



Anticipated exemptions from the EESSH (Indicator C11)

C11.1	Number of properties anticipated to require an exemption from the first EESSH milestone in the next reporting year					
				Other		
		Gas	Electric	fuels	Total	
Flats		47	72	0	119	
Four-in-a-	block	0	0	0	0	
Houses (d	other than detached)	0	0	0	0	
Detached	houses	0	0	0	0	
Total		47	72	0	119	

C11.2	The reasons properties anticipated to req exemption	uire an
	•	Number
		of
		Properties
Technica		0
Social		0
Excessiv	e cost	0
New tech	inology	0
Legal		0
Disposal		0
Long terr	n voids	0
Unable to	secure funding	0
Other rea	ason / unknown	119
Total		119

C11.3 If other reason or unknown, please explain

Covid-19 reasons of contractors being unavailable and materials not being available. All these properties will be picked up during this year.



Energy Performance Certificates (EPCs) (Indicator C12)

C12.1	EPC rating		
		The number of properties with valid EPC	
	Α		0
	В		23 2
	С	3	18 120
	D	1	35 10
	Е		16 2
	F		1 0
	G		1 1
	Total	4	94 135

C12.2	Of the properties with a valid EPC, please state which version of the SAP was used for generating the EPCs				
		Number of			
		Properties			
	SAP 2001	0			
	SAP 2005	1			
	SAP 2009	26			
	SAP 2012	467			
Othe	r procedure / unknown	0			
	Total	494			

C12.3	If other procedure or unknown, please explain	
		N/A

Page	2E	-1	E
Pana	77	M	7-

83.7%

Indicator C12

Investment in the EESSH (Indicator C13)

	The total number of properties brought up to the EESSH during the reporting	135
C13.1	year	100
	Of the total amount invested in bringing properties up to the EESSH, please	
C13.2	state how much came from	
C13.2.1	Subsidy	£53,031
C13.2.2	The landlord's own financial resource	£79,600
C13.2.3	Another source	£0
C13.2.4	Total amount invested in bringing properties up to the EESSH	£132,631

C13.3	Please give reasons for any investment which came from another source	
		N/A

Comments (Housing quality and maintenance)

All projects for exemptions a	re now underway and will comple	ete this financial year. All E	EPCs are now being carried out.
This had stopped owing to C	ovia restrictions.		



Neighbourhood & community

Estate management, anti-social behaviour, neighbour nuisance and tenancy disputes

Percentage of all complaints responded to in full at Stage 1 and percentage of all complaints responded to in full at Stage 2. (Indicators 3 & 4)

	1st stage	2nd stage
Complaints received in the reporting year	3	0
Complaints carried forward from previous reporting year	0	0
All complaints received and carried forward	3	0
Number of complaints responded to in full by the landlord in the reporting year	3	0
Time taken in working days to provide a full response	15	0

Indicators 3 & 4 - The percentage of all complaints responded to in full at Stage 1	100.00%
Indicators 3 & 4 - The percentage of all complaints responded to in full at Stage 2	N/A
Indicators 3 & 4 - The average time in working days for a full response at Stage 1	5.00
Indicators 3 & 4 - The average time in working days for a full response at Stage 2	N/A



Percentage of tenants satisfied with the landlord's contribution to the management of the neighbourhood they live in (Indicator 13)

13.1	How many tenants answered the question "'Overall, how satisfied or dissatisfied are you with your landlord's contribution to the management of the neighbourhood you live in?'"	240
13.2.1	13.2 Of the tenants who answered, how many said that they were:	400
	very satisfied	166
13.2.2	fairly satisfied	52
13.2.3	neither satisfied nor dissatisfied	11
13.2.4	fairly dissatisfied	11
13.2.5	very dissatisfied	0
13.2.6	Total	240

Indicator 13	90.83%



Perce	ntage of tenancy offers refused during the year (Indicator 14)		
14.1	The number of tenancy offers made during the reporting year		54
14.2	The number of tenancy offers that were refused		14
		Indicator 14	25 93%

Percentage of anti-social behaviour cases reported in the last	vear which were resolved (Indicator 15)
i diddinago di aini dodiai bonavidai daded reported in tilo ladi	year willon were received (maleater re)

15.1	The number of cases of anti-social behaviour reported in the last year	2
15.2	Of those at 15.1, the number of cases resolved in the last year	2

Indicator 15	



Aband	oned homes (Indicator C4)	
C4.1	The number of properties abandoned during the reporting year	2



Percentage of the court actions initiated which resulted in eviction and the reasons for eviction (Indicator 22)

22.1	The total number of court actions initiated during the reporting year	0
22.2.1	22.2 The number of properties recovered:	
		0
	because rent had not been paid	
22.2.2	because of anti-social behaviour	0
22.2.3	for other reasons	0

Indicator 22 - Percentage of the court actions initiated which resulted in eviction because rent had not been paid	N/A
Indicator 22 - Percentage of the court actions initiated which resulted in eviction because of anti-social behaviour	N/A
Indicator 22 - Percentage of the court actions initiated which resulted in eviction for other reasons	N/A
Indicator 22 - Percentage of the court actions initiated which resulted in eviction	N/A

Comments (Neighbourhood & community)

No additional comments	

Access to housing and support

Housing options and access to social housing

	Percent		
-			
	17.1	The total number of lettable self-contained stock	590

17.2	The number of empty dwellings that arose during the reporting year in self- contained lettable stock	52

Indicator 17	8.81%



Numbara	of house	shalde a	irrontly v	vaitina fo	r adaptations	to thair ham	e (Indicator 19)
INUILINEI (ม แบนอต	コロいいつ しょ	11 1 C I ILIV V	vaiiii iu iu	เ สนสมเสแบบจ		5 UHUKAKU 131

19.1	The total number of approved applications on the list for adaptations as at the start	F
	of the reporting year, plus any new approved applications during the reporting year.	5
19.2	The number of approved applications completed between the start and end of the	
	reporting year	2
19.3	The total number of households waiting for applications to be completed at the end	
	of the reporting year.	3
19.4	if 19(iii) does not equal 19(i) minus 19(ii) add a note in the comments field.	
		N/A

Indicator 19	3



Total cost of adaptations of	ompleted in the ve	ear by source of	funding (f)	(Indicator 20)
TOTAL COST OF AUAPTATIONS C	OHIDIELEG III LITE VE	tai by source or	Turium (£)	(IIIUICalul ZU)

20.1	The cost(£) that was landlord funded;	£0
20.2	The cost(£) that was grant funded	£6,852
20.3	The cost(£) that was funded by other sources.	£0

Indicator 20	£6,852



THE A	verage time to complete adaptations (Indicator 21)	
21.1	The total number of working days taken to complete all adaptations.	98
21.2	The total number of adaptations completed during the reporting year.	2
	The total names of adaptations completed daming the reporting years	
	Indicator 21	

Homelessness – the percentage of referrals under Section 5, and other referrals for homeless households made by the local authority, that result in an offer, and the percentage of those offers that result in a let (Indicator 23)

23.1	The total number of individual homeless households referrals received under	11
	section 5.	11
23.2	The total number of individual homeless households referrals received under other	0
	referral routes.	U
23.3	The total number of individual homeless households referrals received under	44
	section 5 and other referral routes.	11
23.4	The total number of individual homeless households referrals received under	6
	section 5 that result in an offer of a permanent home.	6
23.5	The total number of individual homeless households referrals received under other	0
	referral routes that result in an offer of a permanent home.	U
23.6	The total number of individual homeless households referrals received under	C
	section 5 and other referral routes that result in an offer of a permanent home.	Ь
23.7	The total number of accepted offers.	5

Indicator 23 - The percentage of referrals under section 5, and other referrals for homeless	E4.550/
households made by a local authority, that result in an offer	54.55%
Indicator 23 - The percentage of those offers that result in a let	83.33%



Average length of time to re-let properties in the last year (Indicator 30)			
30.1	The total number of properties re-let in the reporting year	39	
30.2	The total number of calendar days properties were empty	985	
	Indicator 30	25.26	

Tenancy sustainment

Percentage of new tenancies sustained for more than a year, by source of let (Indicator 16)

16.1.1	The number of tenancies which began in the previous reporting year by:	
	existing tenants	5
16.1.2	applicants who were assessed as statutory homeless by the local authority	2
16.1.3	applicants from your organisation's housing list	34
16.1.4	nominations from local authority	0
16.1.5	other	1
16.2.1	The number of tenants at 16.1 who remained in their tenancy for more than a	
	year by:	5
	existing tenants	
16.2.2	applicants who were assessed as statutory homeless by the local authority	2
16.2.3	applicants from your organisation's housing list	31
16.2.4	nominations from local authority	0
16.2.5	other	1

Indicator 16 - Percentage of new tenancies to existing tenants sustained for more than a year	100.00%
Indicator 16 - Percentage of new tenancies to applicants who were assessed as statutory homeless by the local authority sustained for more than a year	100.00%
Indicator 16 - Percentage of new tenancies to applicants from the landlord's housing list sustained for more than a year	91.18%
Indicator 16 - Percentage of new tenancies through nominations from local authority sustained for more than a year	N/A
Indicator 16 - Percentage of new tenancies to others sustained for more than a year	100.00%

Comments (Access to housing and support)

The tenants who did not sustain did not do so for reasons outwith the control fo the HA i.e. passed away.

Getting good value from rents and service charges

Rents and service charges

Reflective as percentage of total felic due in the reporting year (indicator 20)		Rent collected as percentage of total rent due in the reporting year (Indicator 26)
--	--	---

26.1	The total amount of rent collected in the reporting year	£2,199,563
26.2	The total amount of rent due to be collected in the reporting year (annual rent debit)	£2,217,053

Indicator 26	99.21%

Gross rent arrears (all tenants) as at 31 March each year as a percentage of rent due for the reporting year (Indicator 27)

27.1	The total value (£) of gross rent arrears as at the end of the reporting year	£158,988
27.2	The total rent due for the reporting year	£2,228,520

Average annual management fee per factored property (Indicator 28)	
--	--

28.1	The number of residential properties factored	497
28.2	The total value of management fees invoiced to factored owners in the reporting year	£54,641

Indicator 28	£109 94

Percentage of rent due	lost through properties	being empty durin	g the last year	(Indicator 18)

18.1	The total amount of rent due for the reporting year	£2,228,520
18.2	The total amount of rent lost through properties being empty during the reporting year	£11,467

Indicator 18	0.51%



Rent inc	rease (Indicator C5)	
C5.1	The percentage average weekly rent increase to be applied in the next reporting	



The number of households for which landlords are paid housing costs directly and the total value of payments received in the reporting year (Indicator C6)

C6.1	The number of households the landlord received housing costs directly for during the reporting year	347
C6.2	The value of direct housing cost payments received during the reporting year	£1,079,506

Amoun	t and percentage of former tenant rent arrears written off at the year end (Indicator C7)	
C7.1	The total value of former tenant arrears at year end	£35,349
C7.2	The total value of former tenant arrears written off at year end	£13,311
	Indicator C7	37.66%



Value for money

Percentage of tenants who feel that the rent for their property represents good value for money (Indicator 25)

25.1	How many tenants answered the question "Taking into account the	
	accommodation and the services your landlord provides, do you think the rent for	240
	your property represents good or poor value for money?"	
25.2.1	25.2 Of the tenants who answered, how many said that their rent represented:	
		189
	very good value for money	
25.2.2	fairly good value for money	43
25.2.3	neither good nor poor value for money	1
25.2.4	fairly poor value for money	7
25.2.5	very poor value for money	0
25.3	Total	240

Indicator 25	96.67%



Percentage of factored owners satisfied with the factoring service they receive (Indicator 29)

29.1	How many factored owners answered the question "Taking everything into account, how satisfied or dissatisfied are you with the factoring services provided by your landlord?"	69
29.2.1	29.2 Of the factored owners who answered, how many said that they were: very satisfied	29
29.2.2	fairly satisfied	27
29.2.3	neither satisfied nor dissatisfied	4
29.2.4	fairly dissatisfied	5
29.2.5	very dissatisfied	4
29.3	Total	69

Indicator 29	81.16%

Comments (Getting good value from rents and service charges)

No additional comments	



Other customers

Gypsies / Travellers

For those who provide Gyps	sies/Travellers sites - Average week	dy rent per pitch (Indicator 31)

31.1	The total number of pitches	0
31.2	The total amount of rent set for all pitches during the reporting year	N/A

Indicator 31	N/A



For those who provide sites – percentage of Gypsy/Travellers satisfied with the landlord's management of the site (Indicator 32)

32.1	How many Gypsies/Travellers answered the question "How satisfied or dissatisfied are you with your landlord's management of your site?"	
32.2.1	32.2 Of the Gypsies/Travellers who answered, how many said that they were:	
	very satisfied	
32.2.2	fairly satisfied	
32.2.3	neither satisfied nor dissatisfied	
32.2.4	fairly dissatisfied	
32.2.5	very dissatisfied	
32.2.6	Total	

Indicator 32	
	i e e e e e e e e e e e e e e e e e e e

Comments (Other customers)

Annual Return on the Charter (ARC) 2020-2021